



SUCCESSFUL  
*Lives*

STABLE  
*Families*

STRONG  
*Community*

2015 ANNUAL  
REPORT





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# ABOUT CHILDREN'S AID SOCIETY

## *Our Beginnings*

### 1880s

With a heritage tracing back to the era of British colonial rule in the late 1880s, Children's Aid Society is among the oldest philanthropic organisations in Singapore. The organization was originally established as St Nicholas Home, but was closed in 1900 due to the lack of accommodation facilities, then reopened as the Children's Aid Society in 1902.



Sir Cecil Clementi, Governor of Singapore and President of Children's Aid Society

This was made possible through the efforts of a group of civic-minded men and women from the British Colonial Government, major European companies, and religious organisations. These included the Society's first president, Hon. W.R. Collyer (Attorney General of the Straits Settlements), Sir Cecil Clementi (Governor of Singapore, 1930-1934), and Sir Thomas Shenton (Governor of Singapore, 1934-1942).

### 1930s

In 1930, the Society rented a large two-storey colonial bungalow at 29 Tomlinson Road and named it "Melrose Home". It was run by European matrons who sought to give the Home a family environment, providing warmth, care, and emotional support while seeking to instill good moral values in the children. To carry out its charitable work, the Society created an endowment fund that received generous annual donations from companies, associations and individuals, government grants, and through annual fund-raising efforts.



Melrose Home at 29 Tomlinson Road - Circa 1940s

### 1960s

After Singapore's independence, the European matrons retired and local Singaporeans took their place to provide a more local setting to the Children's Aid Society. In the late 1960s, the high cost of maintaining the old Tomlinson bungalow and the need for a bigger boarding house led to the purchase of a property set along a hillock along Clementi Road.

### 1970s

Our honorary architects, James Ferry & Partners, designed and built a double storey boarding house with facilities to cater fully to the needs of the residents. On 31st October 1969, the First Lady, Puan Noor Aishah, officiated at the Foundation Stone Laying Ceremony of the new Melrose Home at 503 Clementi Road. The children and staff moved from Tomlinson Road to their beautiful new home in April 1970 and in the following year of 1971, Mrs Benjamin Sheares officially opened Melrose Home. In 1972, Mr T.S. Zain became the first Singaporean Chairman of the Children's Aid Society, heralding a new era.

## ABOUT CHILDREN'S AID SOCIETY



Melrose Home at its new premises at 503 Clementi Road (Circa 1971)



Melrose Home at its new premises at 503 Clementi Road (Circa 1971)

## PRESENT DAY

Registered under the Societies Act, the Children's Aid Society's objective to aid children and young persons in need has remained fundamentally the same over the decades. An Executive Committee is elected from among its members, forming the governing body for Melrose Home.

The Home aims to nurture a supportive 'home away from home' environment for its residents, and has the capacity to provide quality residential care for 40 children and 40 teenagers between the ages of 3 to 18 years. These are individuals whose parents or family members are unable to provide appropriate care or sufficient supervision.



Premises of Melrose Home



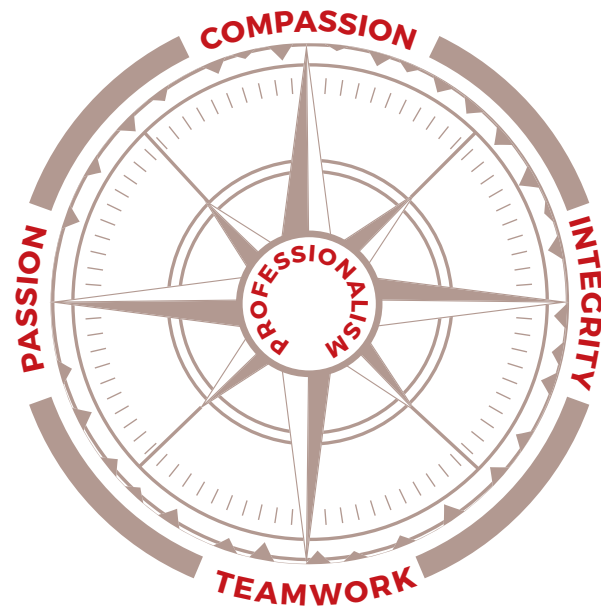
## OUR MISSION & VISION

### VISION

Successful Lives, Stable Families,  
Strong Community.

### MISSION

To help children and young persons in need so  
that they succeed and contribute to family and  
society.



## CORE VALUES

### COMPASSION

Demonstrate kindness and concern toward  
every individual. Be sensitive and attentive  
to needs, be responsive in a timely and  
appropriate manner.

### INTEGRITY

Uphold high ethical standards and  
demonstrate a high level of trust and  
honesty in words and action.

### PASSION

Show passion and commitment to the vision,  
mission and objectives of the Society.

### TEAMWORK

Respect each other's differences. Look  
beyond oneself and work in partnership with  
others, building trust through openness and  
goodwill.

### PROFESSIONALISM

Act in the best interest of beneficiaries.  
Maintain professional competence and seek  
self-improvement continually.

Registered as a Society:	<b>19.12.1962</b>
ROS Reference Number:	<b>0990/1947 WEL</b>
UEN Number:	<b>S62SS0031K</b>
Institution of Public Character Number:	<b>IPC000456</b>
Registered Address:	<b>503 Clementi Road, Singapore 599488</b>
Charity Trustees Bankers:	<b>HSBC Trustee (S) Ltd</b>
Bankers:	<b>Hongkong &amp; Shanghai Banking Corporation Ltd United Overseas Bank Ltd</b>
Auditors:	<b>Deloitte &amp; Touche LLP, Shared Services for Charities Ltd</b>
Honorary Legal Advisors:	<b>Allen &amp; Gledhill LLP</b>
Honorary Doctors:	<b>Drs Bain &amp; Partners, Chang Clinic</b>
Honorary Advisors:	<b>Dr Chang Tou Liang - Medical Practitioner Dr Jazmyn Chelliah - Child Psychologist</b>



## CHAIRMAN'S MESSAGE

In 2015, we invested in infrastructure improvement to accommodate the growing needs of residents and staff. We added more heat detectors and installed fire rating doors at key areas. We also installed a card key system to better manage access into our compound as well as to key operation areas. An open-space office was specially created to facilitate better communication and greater collaboration amongst the staff team. We also repainted our main building, giving a fresher look, inside and out.

Along with the Nation, residents and staff joined in the celebration and enjoyed many activities that marked Singapore's 50th Birthday. These included the spectacular closing ceremony of the 27th Southeast Asian Games held in Singapore. Children's Aid Society also continued to benefit from the national Care and Share movement initiated to mark the nation's Golden Jubilee.

During the year, we recorded 14 new admissions into Melrose. An equal number of residents were discharged as they were able to return home to improved family environment. To ensure smooth transitions,

we continued to support the outgoing residents under our after-care programme. In total, Melrose serviced 144 people, including 70 family members of residents during the reporting year.

In reaching out and helping children and teenagers in need, we shall need the continued support of our partners, donors and volunteers. We would like to thank all for your generous contributions that have touched the lives of residents in Melrose.

We are grateful for the guidance and support from the Ministry of Social & Family Development, the Charity Council, and the National Council of Social Service.

Finally, I would like to thank my fellow committee members for their unwavering support and diligence; and our staff team, for their dedication in ensuring high standards of care for our residents. Their diligence and dedicated service have made the difference.

**Jarrod Ong Chew Yeang**  
Chairman  
Executive Committee

# THE COMMITTEES

## EXECUTIVE COMMITTEE

Melrose Home is governed by an Executive Committee, which is elected every two years from among its members. The Executive Committee is responsible for setting policies and overseeing key operational and financial aspects of Melrose. All EXCO members have also to be members of a sub-committee.

<b>Chairman</b> Jarrod Ong	<b>Chairman, Finance Sub-Committee</b> Giselia Giam
<b>Vice Chairman</b> Stephen Yeap	<b>Chairman, Fund Raising Sub-Committee</b> Elizabeth Martin-Chua
<b>Hon Secretary</b> Elaine Lim	<b>Chairman, Audit Sub-Committee</b> Johnny Quah
<b>Hon Treasurer</b> Giselia Giam	<b>Members</b> Datuk Tuan Azad Zain Dawn Ng Henry Yeo Wee Heng Irene Chia
<b>Chairman, Staff &amp; Admin Sub-Committee</b> Huang Cheng Eng	
<b>Chairman, Children &amp; Programme Sub-Committee</b> Peggy Ann Desker	

## SUB-COMMITTEES

The Sub-Committees oversee the management of Melrose and work closely with the Executive Director to ensure quality care for our residents. All the Committee members are volunteers from different professions and backgrounds, and provide their services pro bono.

<b>Audit Sub-Committee</b> Johnny Quah (Chairman) Stephen Yeap Chun Kwong Chee Huang Cheng Eng Irene Chia Juliana Lee	<b>Finance Sub-Committee</b> Giselia Giam (Chairman) David Chia Datuk Tuan Azad Zain
<b>Children &amp; Programme Sub-Committee</b> Peggy Ann Desker (Chairman) Genevieve McCully Elaine Lim Nelly Kwa Dawn Ng Henry Yeo	<b>Fund Raising Sub-Committee</b> Elizabeth Martin-Chua (Chairman) Tan Swee Choo Pang Yee Ean
	<b>Staff &amp; Admin Sub-Committee</b> Huang Cheng Eng (Chairman) Stephen Yeap Irene Chia Peggy Ann Desker Elizabeth Martin Chua Lai Su Yim

# OUR RESIDENTS

Our residents are children and teenagers aged between 3 and 18 years who need care and protection in a residential setting.

Melrose Home provides a supportive environment for these children and teenagers, whose parents or family members are unable to provide them with adequate care and supervision.

Residents under the care of Melrose can be broadly categorised as:

- **Statutory Cases** – directed for admission by the Juvenile Court under a Care and Protection Order. Since 2010, Melrose also began to admit Beyond Parental Control (BPC) cases
- **Child Protection Cases** – referred by the Ministry of Social & Family Development (MSF)
- **Compassionate Grounds Cases** – referred by families, social service and community agencies

74 residents in total were cared for in 2015.

70 family members were engaged through our services.

14 new residents were admitted to Melrose Home.

14 were discharged and returned to their homes as family conditions had improved.

16 ex-residents were in the aftercare programme, so that continued support could be rendered for successful reintegration.

Number of Residents in Residential Care (as of the last day of the month):

Months	Male	Female	Children	Teenagers	Statutory Cases	Child Protection Cases	Compassionate Ground Cases	Total
January	35	23	37	21	7	47	4	58
February	35	24	37	22	7	47	5	59
March	33	25	36	22	7	46	5	58
April	34	25	36	23	7	47	5	59
May	35	23	36	22	6	47	5	58
June	35	22	36	21	6	46	5	57
July	34	20	35	19	6	44	4	54
August	34	20	35	19	6	44	4	54
September	33	22	35	20	6	45	4	55
October	35	21	35	21	7	44	5	56
November	35	22	35	22	7	45	5	57
December	36	24	37	23	7	48	5	60



# OUR STAFF

*We have a dedicated team of 32 staff committed to the efficient operation of Melrose and to providing quality care for our residents.*

**T**he Executive Director is responsible for the overall management and works with his team to achieve the mission and objectives of Melrose Home. The team includes:

- **1 Home Manager** responsible for the maintenance and running of Melrose
- **1 Human Resource Manager** responsible for the HR Function and Learning & Development Programme of the staff at the Home
- **3 Supervisors** responsible for daily operations and care-giving duties
- **3 Social/Case Workers** responsible for managing the Individual Care Plan for our residents and attending to their emotional and psychological needs
- **3 Youth Workers** responsible for the mentoring and supervision of the teenage residents
- **1 Administrative Officer** responsible for administrative and financial matters
- **1 Programme Executive** responsible for the management of programmes, volunteers, and fund-raising
- **13 House-parents** responsible for care-giving
- **3 House-keepers** responsible for the general cleanliness and maintenance of Melrose
- **1 Cook** responsible for the preparation of balanced, nutritional meals for the residents
- **1 Driver** responsible for ferrying our children to and from school and other activities

## TRAINING

CAS worked with Community Psychology Hub to kick-start training for our House Parents and Social Workers. The first training programme is scheduled for 7 January 2016.

Objectives of training:

- Introduction to ABC analysis (Antecedent – Behaviour – Consequence) and behaviour management
- Introduction to ADHD and ASD strategies suitable for special needs groups

## STAFF AND RESIDENT BONDING DAY

Melrose Home's staff and residents were invited to the 'Princess Cruise' for an exclusive guided tour of the ship. Everyone was amazed to see the luxe interior of the cruise, and we ended the tour with a sumptuous lunch in its luxurious restaurant. We moved on to compete against each other in various games such as bowling, 'Simon Says', and riddle guessing. Our staff and residents bonding day was a huge success and we ended the day with both happy staff and residents!



Staff and Residents Bonding Day at Melrose Home

# OUR PROGRAMMES

## RESIDENTIAL CARE

The core function of Melrose Home for the past century has been providing quality residential care for children and teenagers in need. We continue to provide safety, security, and support to our residents in a homely setting, whilst ensuring that their needs are met and their interests protected.

## CASE WORK & COUNSELLING

Individual Care Plans are tailored for each resident and managed by our Social and Case Workers. Casework intervention, therapeutic services and support are some of the services provided to address the various behavioural, social and emotional needs of our residents as well as related family issues.

## PERSONAL DEVELOPMENT

We support our children and teenagers in their intellectual, emotional, and social development through a wide range of learning support and enrichment programmes. Special attention is given to programmes that foster character building and development of positive attributes such as self-confidence, integrity, kindness and interpersonal skills. There are also programmes to nurture and develop individual talents and abilities.



Outdoor terrace

## FAMILY & COMMUNITY PARTNERSHIP

Melrose Home works with our residents' families, schools and community agencies on issues affecting their various areas of school work and overall well-being, with the intention of eventually returning them to their families, when their home circumstances have improved.

## AFTERCARE & MENTORING

When a resident leaves our home to return to their family, Melrose Home offers an aftercare programme that encompasses home visits and in-community support to ensure successful reintegration. The aftercare programme usually continues for a period of 6 months to 2 years.



Boys' dorm



Girls' dorm



# OUR PROGRAMMES

## Children



### NURTURING ACADEMIC AND INTELLECTUAL DEVELOPMENT

We support our residents in their academic progress by structuring study time in their daily routine and engaging tutors and volunteers to guide them in their school work. Educational resources such as assessment books are readily available for practice.

Besides aiding academic studies, we expose our residents to other means of intellectual stimulation. Excursions were arranged to various places of interest such as Lee Kong Chian Natural History Museum, Science Centre, Mint Museum of Toys, SEA Aquarium, Jurong Bird Park, and Hay Diaries Goat Farm. The children responded enthusiastically to IT related workshops on Coding and Robotics conducted by volunteers.



Residents utilising laptops during designated timeslots



Residents during daily study time

### ENSURING PHYSICAL AND SOCIAL WELL-BEING

Our residents enjoyed a wide range of outdoor activities which enhance their physical development. Besides their daily outdoor free play, they also took part in structured programmes such as Taekwondo, Tennis, and Soccer conducted by professionals.

Socially, our residents have had ample opportunities to interact with their peers and volunteers during the many in-house and external activities organised by volunteers. They participated in arts and craft workshops, including face painting, watched movies, and even made sandwiches!



Residents enjoying soccer during free play session



Residents enjoying basketball during free play session

## OUR PROGRAMMES - CHILDREN

### PRESIDENT'S VISIT ON 8 APRIL

In conjunction with Temasek Care's 'Stay Prepared' initiative to help the community prepare for emergencies, guest-of-honour President Tony Tan and Temasek Holding executives visited Melrose Home to present masks and ventilators to the children. The residents were also enlightened through engaging quizzes and activities on how best to cope with emergencies or unforeseen events, such as a haze episode or flu pandemic.



President Tony Tan and Temasek Holding executives visit Melrose Home



### CLOSING CEREMONY OF SEA GAMES 2015



On 16 June 2015, some residents attended the closing ceremony of the SEA Games 2015 at the Singapore Sports Hub. As part of the 50,000 spectators, they enjoyed the two-and-a-half hour ceremony which ended with spectacular fireworks.

Opening Ceremony of SEA Games 2015



## PAN PACIFIC HOTELS GROUP 'EAT WELL WITH US' CULINARY PROJECT

Chefs from Pan Pacific Hotels Group came to Melrose to prepare a few healthy and hearty dinners. Our residents were pleasantly surprised by the presence of professional chefs in our kitchen and enjoyed the sumptuous meals. Delectable dishes included Minced Chicken Dumpling in Superior Stock, Steamed Fish with Pumpkin Puree, and Homemade

Bean Curd with Wolfberry. Our Cook, Madam Habibah certainly enjoyed cooking alongside celebrity chefs and learning new preparation techniques and recipes. We will continue planning culinary sessions with chefs to teach our residents simple home recipes to help enhance their independence capabilities.



Chefs of Pan Pacific Hotels Group sharing recipes and culinary techniques with staff of Melrose Home

## IN-HOUSE CAMP

During the December school holiday, caregivers organised an in-house camp for our Upper Primary residents. The aim was to cultivate leadership, teamwork and life skills using fun games and activities. Activities such as tent pitching and outdoor cooking were conducted, which allowed our residents to put their teamwork and survival skills to the test.

They also had the opportunity to lead their peers in completing different tasks. The final activity for the camp was a night walk through the uphill playground using light sticks and torch lights. Although navigating through the dark was quite a hair-raising experience for some, they soon found that trust and teamwork made the task much easier!

# OUR PROGRAMMES

## Youth

## DEVELOPMENTAL GOALS

The Youth Team aims to design holistic programmes that nurture personal skills and contribute to the healthy development of the teenagers. We adhere to '6 C's' for our development goals:

- **Competence** in academic, social, emotional, and vocational aspects,
- **Confidence** in oneself,
- **Connection** to self and others,

- **Character** that espouses positive values, integrity, and strong morals,
- **Care and Compassion** and lastly,
- **Contribution** to family, community, and society

Aligned with these development goals, programmes were planned to inculcate six major life skills which cover the intellectual, physical, social and emotional domains.

## REGULAR PROGRAMMES

The teenagers had regular programmes such as swimming, music, and tuition.

The swimming course equipped them with essential life and safety skills and also provided an alternative form of exercise. Additionally, the sport offered therapeutic benefits, improving their mental and emotional health, and fostering stronger bonds amongst them.

Besides health and fitness orientated programmes, there were also programmes dedicated to the arts. Our teenagers were introduced to drumming, piano, and craft

sessions. This ensured that those who exhibited a flair for music were able to nurture their talents.

It was not all fun and games; tuition support programmes were also provided for the teenagers to help them with their academic work. The interaction with tutors allowed them to voice any challenges or difficulties that they might have been facing.

These regular programmes worked hand in hand to provide a holistic and balanced learning framework.



Artworks designed by residents of Melrose Home





## CENTURY CAMP 2015

The year-end youth camp 'Century Camp 2015' encompassed various components that inculcate values such as resilience and sense of responsibility. From hiking to Chek Jawa in Pulau Ubin, where we spotted exotic birds along the way, to instilling social responsibility through our 'Community Involvement Project', and adrenaline rushing Bubble Bump sessions, the Century Camp provided an avenue to test their limits and further develop their values.



Teenagers, youth workers, and volunteers of Melrose Home explore Pulau Ubin as part of Century Camp 2015

## ADVENTURE COVE

Our teenagers had a splashing good time at Adventure Cove during their December holidays. The adventure park offered a multitude of rides and attractions, appealing to the varied interests of the teenagers. From a snorkelling facility with beautiful fishes and corals, to obstacle courses that challenged their limits, the teens expended all their energy experiencing every last ride. The Youth Work team had a great experience trying out the rides with the teens, and were able to have fun and build bonds together through this excursion.



Teenagers of Melrose Home visit Adventure Cove

# ACTIVITIES FOR 2015

## Highlights

MONTH	ACTIVITIES	ORGANISERS / PARTNERS
<b>January</b>	Charades, Quiz and Talent Time Face Mask Painting and Indoor Games Outing to Singapore Turf Club Art Workshop Financial Literacy Workshop Workshop Indoor and Outdoor Games Team Building Games Soccer Clinic	Nanyang Polytechnic Institute of Technical Education Cogent Land Capital Pte Ltd Rotary Wish Project National University of Singapore Nanyang Polytechnic Republic of Singapore Air Force Institute of Technical Education National University of Singapore Alumni
<b>February</b>	Indoor and Outdoor Games Children Reading Programme Coding Workshop Abrakadoodle Art and Craft Workshop T-Shirt Painting and Indoor Games Lion Dance, Face Painting, Music and Movement	Singapore Polytechnic Rotarian Wives Ngee Ann Polytechnic National Trade Union Congress Nanyang Technological University HTwo Education Holdings
<b>March</b>	Children Reading Programme Dental Hygiene Workshop Outing to Turf City Art and Craft Workshop Outing to Gardens by the Bay Outing to Kidstop at Science Center Art and Craft Workshop Soccer Clinic	Rotarian Wives Singapore Management University Cogent Land Capital Pte Ltd Poi Ching School Gift of Gardens DSO National Laboratories Bukit Batok Presbyterian Church National University of Singapore Alumni
<b>April</b>	Cleaning, Activity and Games Live Music Concert Outing to Turf City Sandwich Making Biscuit Decoration and Balloon Sculpting Group Activities and Video Documentary Soccer Clinic	Republic of Singapore Air Force Louvre Bridal Cogent Land Capital Pte Ltd National University of Singapore Alumni Church of the Holy Cross ACC National University of Singapore Alumni



## ACTIVITIES FOR 2015 (HIGHLIGHTS)

MONTH	ACTIVITIES	ORGANISERS / PARTNERS
<b>May</b>	Outing to Singapore Turf Club Cleaning Activity and Games Tourism Project Outing to Newater Plant Soccer Clinic	Cogent Land Capital Pte Ltd Republic of Singapore Air Force Institute of Technical Education Nanyang Technological University National University of Singapore Alumni
<b>June</b>	Gardening and Science Fair Outing to Polliwogs Science Enrichment Workshop Introduction to Circus Arts Workshop Outing to Marina Barrage Recycled Material Art and Craft Science Magic and Skit Soccer Clinic Robotics Workshop Outing to Singapore Turf Club Origami and Treasure Hunt Minion Movie Outing Indoor Carnival Outing To Fire Station	National University of Singapore Fraser's Centrepoint River Valley High School The Esplanade Co. Ltd Cummins Singapore Standard Chartered Singapore Nanyang Technological University National University of Singapore Alumni MOH Holdings Pte Ltd Singapore Turf Club Singapore Management University Singapore Press Holdings Adenn Aircon Services Pte Ltd YMCA Singapore
<b>July</b>	Gardening and Science Workshop Science Center	National University of Singapore OCS Group
<b>August</b>	National Day Music and Arts Celebration Heritage Workshop and Games National Day Celebrations Fantastic Four Movie Outing National Day Fireworks Celebration Outing to Turf City Sandwich Cake Making Visit to Singapore Air Force Museum Outing To Mint Museum	Standard Chartered Singapore National University of Singapore Singapore Turf Club Shing Heng Group SICC Cogent Land Capital Pte Ltd SetClear Pte Ltd YMCA Singapore Kian Ho Bearings Pte Ltd
<b>September</b>	Science Experiment Workshop Visit to Jurong Bird Park Visit to LKC Natural History Museum Science Experiment Workshop Visit to Turf City Games Cleaning Activity and Games Visit to Air Force Museum Games, Art and Craft	Warwick Singapore Society Ngee Ann Polytechnic National University of Singapore Singapore Management University Cogent Land Capital Pte Ltd Singapore Institute of Technology Republic of Singapore Air Force YMCA Singapore Ngee Ann Polytechnic

## ACTIVITIES FOR 2015 (HIGHLIGHTS)

MONTH	ACTIVITIES	ORGANISERS / PARTNERS
<b>October</b>	Visit to Kranji Farm Children's Day Movie Screening Children's Day Party Visit to Turf City Visit to Singapore Philatelic Museum Visit to Pasir Ris Sport Centre Halloween Party Visit to Fish at Big Splash	Seadrill Management (S) Pte Ltd Flimgarde Cinema Froth Pte Ltd Cogent Land Capital Pte Ltd K.C.Dat (S) Pte Ltd Credit Suisse AG Mondelez International YMCA Singapore
<b>November</b>	Games and Performances Visit to Turf City Games and Performances Visit to Sports Hub Christmas Ornament Making Visit to Sapphire Princess Visit to FamMart Visit to Bowling Center Visit to Sarimbun Scout Camp Stress Management Workshop	Nanyang PA Cogent Land Capital Pte Ltd Ngee Ann Polytechnic Ngee Ann Polytechnic Raffles Hotel Princess Cruises ScienTec Consulting Pte Ltd YMCA Singapore The Australian & New Zealand Association National Institute of Education
<b>December</b>	Bowling at Kallang Leisure Park Outing to River Safari Outing for Christmas Party Outing to Asylum Theatre Games and Activities Financial Education Workshop Outing to Ice-Cream Making Workshop Outing to Marina Square Art and Craft Games Amazing Race Outing to Fidgets Outing to Science Center Y Outing Games and Performance Games and Handicraft Outing to The Peanuts Movie Painting and Paint Giving	Standard Chartered Singapore Marketing Institute of Singapore CPA Australia Credit Suisse AG National University of Singapore Big Fat Purse Pte Ltd Singapore Press Holdings Cogent Land Capital Pte Ltd Catholic Archdiocesan Education Centre National Institute of Education Flowserve Corporation Hitachi Asia Ltd YMCA Singapore Singapore Institute of Management Woodlands Transport Service Pte Ltd IEEE Singapore Singapore Turf Club



# OUR VOLUNTEERS

Volunteers play an integral role in assisting Melrose Home with our programmes. Our core volunteer groups are:

- **Individual volunteers**, who provide weekly tuition support or teach special skills to our residents.
- **Volunteers from the universities, polytechnics and schools**, who organize various value-adding activities for our residents

- **Corporate volunteers** from private and public sectors, who provide financial and manpower support for programmes and organise field trips

Our volunteers are also involved in:

- Maintenance of the building and facilities
- Enrichment classes and educational trips
- Sports training and outdoor games
- Learning support and skills development
- Recreational activities
- Fundraising in support of Melrose Home



## OUR VOLUNTEERS

### VOLUNTEER STORIES OF 2015

*Melrose Home is grateful for the continued support of our group and individual volunteers, who have dedicated time and effort to engage with our residents and benefit them through a multitude of value-adding ways. These are some highlights of our long-standing volunteers, who have contributed greatly to the programmes of Melrose Home in 2015.*

#### Mr Lai Han Seng, Taekwondo Coach

Mr Lai, a head instructor at his Taekwondo academy, embarked on his journey with Melrose two years ago and has been leading complimentary weekly Taekwondo lessons for our children and teenagers. Besides imparting skills of self-defense, Mr Lai aims to hone our residents' discipline and inculcate mindfulness in their decision-making and daily behavior.



Mr. Lai Han Seng, our Taekwondo coach conducting his weekly lesson

#### Republic of Singapore Air Force

As RSAF's adopted charity for the year, Melrose has benefitted greatly. The RSAF UAV Command has contributed significantly to the development of the home on both infrastructural and programme fronts. Beyond raising funds from donations, groups of RSAF volunteers would have regularly volunteered their time assisting our housekeepers in maintenance duties and engaging with our residents through a variety of games and learning activities.



RSAF (UAV Command) interacting with the residents as well as doing their part for the home



### Cogent Land Capital Pte Ltd

Cogent Land Capital Pte Ltd has continued to nurture strong bonds with our residents, through monthly visits to various establishments and enrichment centres within The Grandstand, as part of its We All Love Kids (W.A.L.K) CSR project that was launched in partnership with Melrose Home in 2013.



Volunteers from Cogent Land Capital with their W.A.L.K project shirts

### Singapore Turf Club

With the support of Singapore Turf Club as part of its community service initiative, over \$65,000 was raised for Melrose Home through Singapore Turf Club's Longines Singapore Gold Cup. This enabled Melrose Home to kick off refurbishment efforts for our play and



Volunteers with Singapore Turf Club helped with repainting our TV room.

### Juliana & Clement Benelli

As our long-standing supporters for over 8 years, Juliana and Clement have thoughtfully organised many activities for our residents and never failed to bring the festive cheer to Melrose Home. In 2015, our residents relished a Chinese New Year lion dance party, soaked up the spirit of the Lantern Festival, enjoyed a SG50 Fireworks Dinner at The Fullerton Bay Hotel, and were treated to a hearty Christmas feast from Juliana and Clement. With the help of their dedicated fundraising efforts, we were also able to renovate and improve the facilities of our Sick Bay and Dry Kitchen.



Residents of Melrose Home enjoying the Christmas fare prepared by Juliana and Clement

wellness facilities and spruce up our premises with a fresh coat of paint to ring in the New Year. Volunteers from Singapore Turf Club also celebrated our nation's golden jubilee with the residents through a National Day celebration of fun and games.



## OUR FINANCIALS

The running cost of Melrose Home has continued to increase over the years. In 2015, the monthly average operating cost was about \$185,000. Approximately 47% of this cost was funded by the Ministry of Social & Family Development, through a grant based on the number of residents at Melrose. The remaining portion of our operational costs was funded by donations from corporations, organized groups and well-wishing individuals.

### REVIEW OF FINANCIAL STATEMENTS

Melrose Home recorded a surplus of \$774,451 in 2015, which is comparable to the surplus of \$505,754 in 2014.

The Home has received a total of \$756,543 in cash donations during the year, which is a decline of 14% as compared to 2014. However, due to the increase in the resident muster and contribution from the Care and Share Movement, a higher government grant of \$1,807,709 was received, a 40% increase from 2014.

In 2015, the Home's operating cost increased by 5.8% to \$2,218,657. The main contributing factors were:

- Increase in overall resident muster
- Increased programme cost due to inflation
- Increased repair and maintenance costs due to running an aged facility and large grounds

### RESERVES POLICY

Melrose Home's reserves comprise our investment portfolio and cash balances. As at 31 December 2014, the value of reserves stood at \$9,351,962, an increase of \$686,382 or 7.9% over the previous year.

These reserves were primarily established in 1987 when Melrose Home sold off its peripheral land for development netting \$1.1 million and surpluses accumulated over the years.

These proceeds were placed in an investment portfolio comprising Singapore equities and bonds.

The dividend and interest income generated by our reserves combined with donations have normally enabled Melrose Home to bridge the gap between the government grant and total operating expenditure. We hope our current reserves policy will enable Melrose Home to fulfill its continuing obligations to the residents in its care.

In our current three-year strategic plan period, we have set a goal of achieving a reserves-to-annual operating expenditure ratio of around 5 times. We believe this will give us the ability to increase our expenditure on our care programmes, expand our outreach and services to help children, teenagers and their families, and to respond to the changing needs of Singapore.

### DISCLOSURE OF REMUNERATION

#### Staff

The annual remuneration of our key management personnel was within the range of \$100,000-\$150,000 in 2015.

#### Board

The members of the Executive Committee and Sub-Committees of Melrose Home do not receive any remuneration or benefits for their services to the Home.

#### Disclosure of Governance Checklist

Melrose has fully complied with the Code of Governance Evaluation Checklist for Institutions of Public Character (IPCs). (Full checklist is available at [www.charities.gov.sg](http://www.charities.gov.sg))



# OUR PLANS & COMMITMENTS

*Mindful of the changes and development in the social care and education landscape in Singapore, Melrose has evolved and grown over the years to meet the changing needs of children, teenagers and families, one generation after another.*

**W**e remain invested in the residential care sector and aspire to adapt if not, bring about changes that will benefit children and young people in our society.

In 2016, we plan to rejuvenate our outdoor play and exercise facilities such as playgrounds, basketball court, and our garden. Looking ahead to cater to more teenagers in 2017, we will also reconfigure our current space to balance the needs of our child and youth residents. Our programmes will also be reviewed and progressive changes are anticipated. Youth and Children's programmes will take on a holistic approach towards growth and development.

On the social care front, more focus will be placed on psychosocial and emotional care of our residents. Funds have been set aside for more psychological services, art therapy, and behavioural therapy services for our residents. Customised training for care-giving staff will complement these efforts to encourage a whole-home approach in care.

In order to achieve the service and programme enhancements to meet the needs of our residents, we look forward to the continued generous support of our donors and partners in 2016.

*Artwork designed by resident of Melrose Home*

# OUR DONORS

## **\$50,001 AND ABOVE**

Credit Suisse AG  
Lee Foundation  
Tote Board

## **\$20,001 TO \$50,000**

Raleigh Society  
Tanoto Foundation

## **\$10,000 TO \$20,000**

ITE College West  
M.Tech Products Pte Ltd  
Marina Green Ltd  
Marina Towage Pte Ltd  
Nippon Paint Marine(S) Pte Ltd  
NSL Ltd  
Republic of Singapore Air Force  
Sym Asia Singapore Fund  
The Australian & New Zealand Association  
ZAP Piling Pte Ltd

## **\$5,001 TO \$9,999**

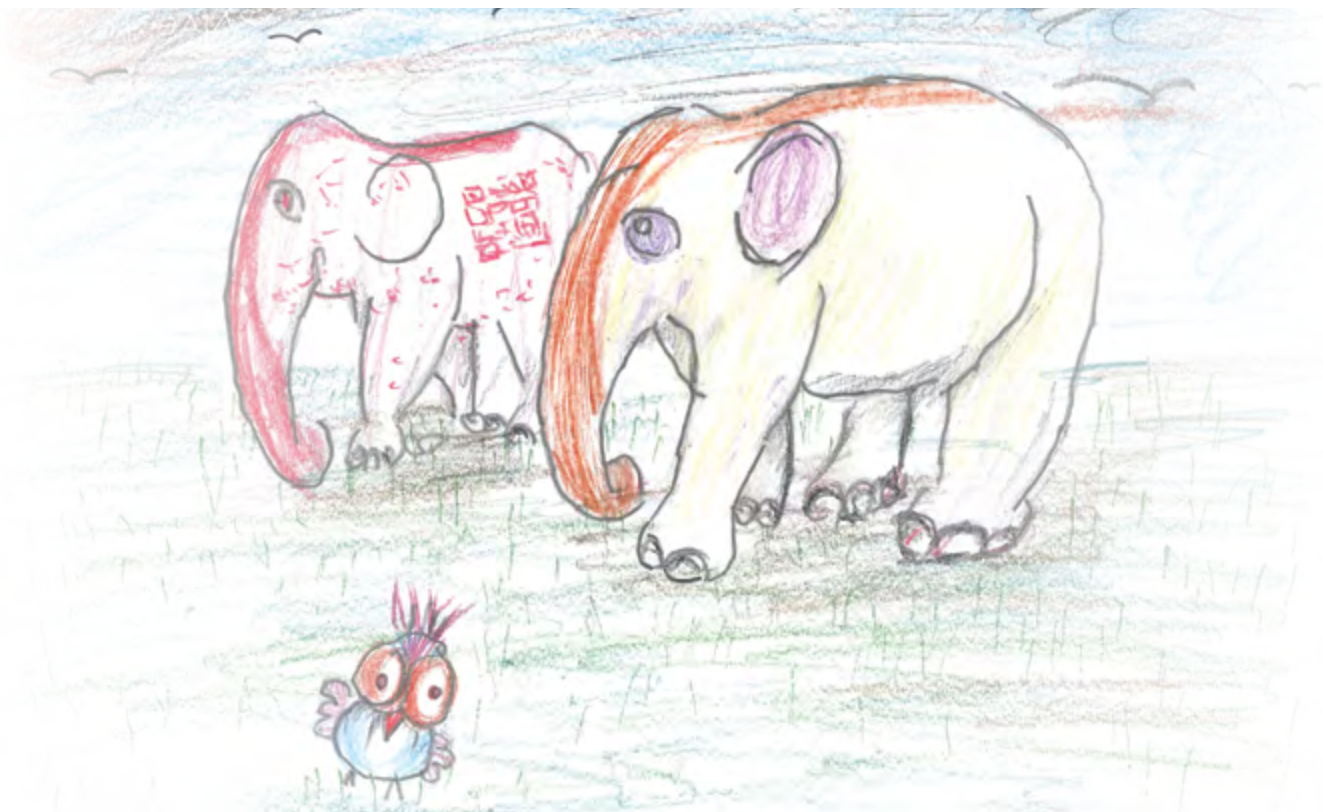
Facility Link Pte Ltd  
Richzone Properties Investment Pte Ltd

*Due to the Consent Obligation clause under the Personal Data Protection Act 2012 we are unable to list the personal particulars of individual donors.*

## **\$1,001 TO \$5,000**

A-Power Engineering Pte Ltd  
Arsenal Singapore Supporters Club  
Bank of America  
C2 Creative Communications Pte Ltd  
C2 Global Exhibitions Pte Ltd  
Cat & the Fiddle Pte Ltd  
DD Consulting Pte Ltd  
Dimension Data Asia Pacific Pte Ltd  
Excel Precast Pte Ltd  
Expats Furniture Rental Pte Ltd  
Hong Leong Holdings Ltd  
International SOS Pte Ltd  
K.C.Dat (S) Pte Ltd  
KHI Global Holdings Pte Ltd  
Lee Kim Tah Foundation  
Lilly NUS Centre for Clinical Pharmacology (LNUS)  
Lodge St. Patrick No. 165  
Mellford Pte Ltd  
MERCU Learning Point Pte Ltd  
Neo Garden Catering Pte Ltd  
Regus Management Singapore Pte Ltd  
Singapore Senior Golfers Society  
Sun Holdings Ltd

*We thank all donors for their generosity but due to limited space, regretfully, only corporate donations equivalent to \$1,000 and above will be listed here.*



*Artwork designed by resident of Melrose Home* | 23



### DONATION-IN-KIND

150 Group  
AB Charity  
Amdocs Singapore Pte Ltd  
Anytime Fitness Singapore  
Between Pte Ltd  
BIZ Interior & Furnishing  
Credit Suisse AG  
ERA Realty Network Pte Ltd  
Flair Illume Pte Ltd  
Flowserve Corporation  
Frasers Centrepoint  
Gardens @ Bishan NCC  
Grand Hyatt Singapore  
HDB (Branch Preparations Dept)  
Innate Montessori Pte Ltd  
K.C.Dat (S) Pte Ltd  
Lighthouse Club  
Malaysian Community in SIM (MCSIM)  
Man Fut Tong Welfare Society  
MOH Holdings Pte Ltd

Nanyang Girls High School  
Newton Primary School  
Plain Vanilla  
Republic of Singapore Air Force  
Saga Foodstuffs Manufacturing Pte Ltd  
Sagarmudra Buddhism Society  
San Lim Transport & Construction Pte Ltd  
SC Global Developments Pte Ltd  
Seadrill Management (S) Pte Ltd  
Senses international Pte Ltd  
Singapore Press Holdings  
Singapore Turf Club  
Sport Singapore  
Supersteam Asia Pacific Pte Ltd  
Swift Logistics Pte Ltd  
The Louvre Bridal  
Vondra Blogshop  
Wesley Methodist Church  
Woodlands Transport Service Pte Ltd  
Xaxis

*Due to the Consent Obligation clause under the Personal Data Protection Act 2012 we are unable to list the personal particulars of individual donors.*

*We thank all donors for the generosity but due to limited space, regrettably, only corporate donations equivalent to \$1000 and above will be listed here.*



# SERVICES RENDERED

### Cleaning & Building Maintenance

Adenn Air-con Services & Control Pte Ltd  
Alliance Pest Management Pte Ltd  
Astrol Main Gate Intercom  
Autofriend Services  
Donjon CCTV  
Keep Calm and Laundry On  
Komeng Refrigeration & Air-Condition Service  
Lee & Leong Engineering  
Mak Antenna Services & Engineering  
Republic of Singapore Air Force  
RIC Communications  
Seah Motor Trading Co  
Singapore Turf Club  
Songyang Electrical Engineering Construction  
Sunny Landscape  
TL Team Services  
Veolia Es Singapore Pte Ltd

### Admin & Office Support

Axon consulting  
Canon Singapore Pte Ltd  
Dots Technology & Trading  
Mandarin Art Printing  
William Choy

### Medical Consultation

Chang Clinic  
Drs. Bain & Partners

### Reading & Tuition Programmes

National University of Singapore  
Ngee Ann Polytechnic  
Rotarian Wives  
Rotary Wish Project

### Social and Recreational Programmes

Adenn Air-con Services & Control Pte Ltd  
Big Fat Purse Pte Ltd  
Bukit Batok Presbyterian Church  
Catholic Archdiocesan Education Centre  
Church of the Holy Cross  
Froth Pte Ltd  
HTwo Education Holdings  
Institute of Technical Education  
MOH Holdings Pte Ltd  
Mondelez International

Nanyang PA  
Nanyang Polytechnic  
National Institute of Education  
National University of Singapore  
National University of Singapore Alumni  
Ngee Ann Polytechnic  
Poi Ching School  
Raffles Hotel  
River Valley High School  
Republic of Singapore Air Force  
Singapore Institute of Management  
Singapore Management University  
Singapore Polytechnic  
Standard Chartered Singapore  
The Esplanade Co. Ltd  
Warwick Singapore Society  
Woodlands Transport Service Pte Ltd

### Excursions & Outings

Cogent Land Capital Pte Ltd  
CPA Australia  
Credit Suisse AG  
Cummins Singapore  
DSO National Laboratories  
Flowserve Corporation  
Frasers Centrepoint  
Gift of Gardens  
Hitachi Asia Pte Ltd  
IEEE Singapore  
K.C. Dat (S) Pte Ltd  
Kian Ho Bearings  
Louvre Bridal  
Marketing Institute of Singapore  
Mondelez International  
National Trade Union Congress (NTUC)  
Nanyang Technological University  
Ngee Ann Polytechnic  
OCS Group  
Princess Cruises  
ScienTec Consulting Pte Ltd  
Seadrill Management(S) Pte Ltd  
SetClear Pte Ltd  
Shing Heng Group  
SICC  
Singapore Press Holdings  
Singapore Turf Club  
The Australian & New Zealand Association  
YMCA Singapore



**CHILDREN'S AID SOCIETY**  
(Registration No. S62SS0031K)

**REPORT AND FINANCIAL STATEMENTS**

**YEAR ENDED 31 DECEMBER 2015**

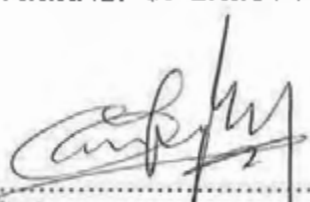
**CHILDREN'S AID SOCIETY**

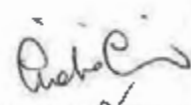
**EXECUTIVE COMMITTEES' STATEMENT**

In the opinion of the Executive Committee,

- (a) the financial statements set out on pages 30 to 56 are drawn up in accordance with the provision of the Singapore Societies Act, Chapter 311 (the "Act"), the Singapore Charities Act, Chapter 37, (the "Charities Act") and Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of Children's Aid Society (the "Society") as at 31 December 2015 and the financial performance, changes in funds and reserves and cash flows of the Society for the financial year then ended;
- (b) at the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts when they fall due;
- (c) the use of donation moneys is in accordance with the objectives of the Society as required under regulation 11 of the Charities (Institutions of a Public Character) Regulations;
- (d) the Society has complied with the requirements of regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations; and
- (e) the accounting and other records required by the Charities Act to be kept by the Society have been properly kept in accordance with the provisions of the Charities Act and those regulations under the Act.

ON BEHALF OF EXECUTIVE COMMITTEE

  
Jarrod Ong  
Chairman

  
Giselia Giam  
Honorary Treasurer

23 May 2016



## INDEPENDENT AUDITORS' REPORT TO THE EXECUTIVE COMMITTEE MEMBERS OF CHILDREN'S AID SOCIETY

### Report on the Financial Statements

We have audited the accompanying financial statements of Children's Aid Society (the "Society"), which comprise the statement of financial position of the Society as at 31 December 2015, and the statement of financial activities and other comprehensive income, statement of changes in funds and reserves and statement of cash flows of the Society for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 4 to 30.

### Management's Responsibility for the Financial Statements

The management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Societies Act, Cap 311 (the "Act"), the Singapore Charities Act, Chapter 37 (the "Charities Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## INDEPENDENT AUDITORS' REPORT TO THE EXECUTIVE COMMITTEE MEMBERS OF CHILDREN'S AID SOCIETY

### Opinion

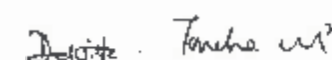
In our opinion, the financial statements of the Society are properly drawn up in accordance with the provisions of the Act, the Charities Act and Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of the Society as at 31 December 2015 and the financial performance, changes in funds and cash flows of the Society for the year ended on that date.

### Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Charities Act and regulations enacted under the Act to be kept by the Society have been properly kept in accordance with the provisions of the Charities Act and those regulations under the Act.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) The use of donation monies was not in accordance with the objectives of the Society as required under regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) The Society has not complied with the requirements of regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.

  
 Public Accountants and  
 Chartered Accountants  
 Singapore

23 May 2016



# CHILDREN'S AID SOCIETY

## STATEMENT OF FINANCIAL POSITION Year ended 31 December 2015

	Note	2015 \$	2014 \$
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	6	2,336,288	1,459,437
Receivables	7	15,072	7,728
Financial assets at fair value through profit or loss	8	6,081,207	6,010,260
Total current assets		8,432,567	7,477,425
<b>Non-current asset</b>			
Property, plant and equipment	9	1,685,223	1,651,276
Total assets		10,117,790	9,128,701
<b>LIABILITY, FUNDS AND RESERVE</b>			
<b>Current liability</b>			
Other payables	10	320,984	106,346
<b>Funds and Reserves</b>			
Unrestricted funds		9,351,962	8,665,580
Restricted funds	11	444,844	356,775
Total funds and reserves		9,796,806	9,022,355
Total liability, funds and reserve		10,117,790	9,128,701

See accompanying notes to financial statements.

# CHILDREN'S AID SOCIETY

## STATEMENT OF FINANCIAL ACTIVITIES AND OTHER COMPREHENSIVE INCOME Year ended 31 December 2015

2015	Unrestricted	Restricted	CLSA Secular Fund	Sumitomo Fund	Lee Foundation Fund	NSL Fund	Credit Suisse Fund	CFS Barclay Fund	Nippon Fund	Happy Kitchen Fund	Yole Board Fund	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>INCOME:</b>												
Contributions from parents towards upkeep of children	455	-	-	-	-	-	-	-	-	-	-	455
Donations	442,563	-	-	-	60,000	10,000	171,272	3,000	-	4,708	65,000	756,543
Government grant	1,807,709	-	-	-	-	-	-	-	-	-	-	1,807,709
Gifts in kind	152,406	-	-	-	-	-	-	-	-	-	-	152,406
Total Income	2,405,133	-	-	-	60,000	10,000	171,272	3,000	-	4,708	65,000	2,717,113
<b>EXPENSES:</b>												
Credit Lynonnais Securities Asia ("CLSA")	-	-	-	-	-	-	-	-	-	-	-	-
NSL Ltd ("NSL")	-	-	-	-	-	-	-	-	-	-	-	-
Community Foundation of Singapore ("CFS")	-	-	-	-	-	-	-	-	-	-	-	-

See accompanying notes to financial statements.



**CHILDREN'S AID SOCIETY**

**STATEMENT OF FINANCIAL ACTIVITIES AND OTHER COMPREHENSIVE INCOME**  
**Year ended 31 December 2015**

2015	Unrestricted	Restricted						Total			
		CLSA Secular Fund	Sumitomo Fund	Lee Foundation Fund	NSL Fund	Credit Suisse Fund	CtS Bursary Fund	Nippon Fund	Happy Kitchen Fund	Tote Board Fund	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE:</b>											
Auditors remuneration	22,500	-	-	-	-	-	-	-	-	-	22,500
Administrative expenses	25,978	-	-	-	-	-	-	-	-	-	25,978
Bank charges	793	-	-	-	-	-	-	-	-	-	793
Catering	68,677	-	-	-	10,000	39,521	-	-	-	-	118,198
Central Provident Fund	174,747	-	-	-	-	-	-	-	-	-	174,747
Children's expenditure	124,851	58,944	2,956	29,010	-	-	3,000	-	-	-	218,761
Depreciation of property, plant and equipment	144,188	-	-	-	-	-	-	-	-	-	144,188
Housekeeping supplies	21,863	-	-	-	-	-	-	-	-	-	21,863
Insurance	15,395	-	-	-	-	-	-	-	-	-	15,395
Loss on disposal of	90,629	-	-	-	-	-	-	-	-	-	90,629
Medical	7,732	-	-	-	-	-	-	-	-	-	7,732
Miscellaneous	7,717	-	-	-	-	-	-	-	-	-	7,717
Professional fees	55,470	-	-	-	-	-	-	-	-	-	55,470
Provision for unutilised leave	3,152	-	-	-	-	-	-	-	-	-	3,152
Repairs and maintenance	62,081	-	-	-	-	-	-	-	-	-	62,081
Salaries	911,977	-	-	-	-	-	-	-	-	-	911,977
Telephone	4,529	-	-	-	-	-	-	-	-	-	4,529
Utilities	49,403	-	-	-	-	-	-	-	-	-	49,403
Staff training	10,063	-	-	-	-	-	-	-	-	-	10,063
Staff welfare	9,363	-	-	-	-	-	-	-	-	-	9,363
Government service tax expenses	12,984	-	-	-	-	-	-	-	-	-	12,984
Transportation	26,252	-	-	-	-	-	-	-	-	-	26,252
Changes in fair value of investments	224,882	-	-	-	-	-	-	-	-	-	224,882
Total operating expenditure	2,075,226	58,944	2,956	29,010	10,000	39,521	3,000	-	-	-	2,218,657

See accompanying notes to financial statements.

**CHILDREN'S AID SOCIETY**

**STATEMENT OF FINANCIAL ACTIVITIES AND OTHER COMPREHENSIVE INCOME**  
**Year ended 31 December 2015**

2015	Unrestricted	< . . . . .	. . . . .	Restricted						
	CLSA Secular Fund	Sumitomo Fund	Lee Foundation Fund	NSL Fund	Credit Suisse Fund	CFS Bursary Fund	Nippon fund	Happy Kitchen Fund	Tote Board Fund	Total
\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
OTHER INCOME										
Dividend income from investments	136,169	-	-	-	-	-	-	-	-	136,169
Interest income from deposits and investments	51,532	-	-	-	-	-	-	-	-	51,532
Members' subscriptions	25	-	-	-	-	-	-	-	-	25
Other income	1,120	-	-	-	-	-	20	-	-	1,140
Special employment credit and wage credit scheme from government	57,129	-	-	-	-	-	-	-	-	57,129
Total other income	275,975	-	-	-	-	-	20	-	-	275,995
Surplus (Deficit) for the year	603,882	(2,956)	30,990	-	131,751	-	20	4,708	65,000	774,451

See accompanying notes to financial statements.



CHILDREN'S AID SOCIETY

**STATEMENT OF FINANCIAL ACTIVITIES AND OTHER COMPREHENSIVE INCOME**  
Year ended 31 December 2015

2014	Unrestricted	Restricted									
		CLSA Sector Fund	Nippon Fund	MOH Fund <sup>(a)</sup>	HNH Fund <sup>(a)</sup>	Sumitomo Fund	NSL Fund	Lee Foundation Fund	CFS Fund	Assembly- Office Reno Fund	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME:											
Contributions from parents towards upkeep of children	6,712	-	-	-	-	-	-	-	-	-	6,712
Donations	447,582	130,700	-	1,230	2,437	10,000	21,760	180,000	1,000	82,500	877,209
Government grant	1,290,046	-	-	-	-	-	-	-	-	-	1,290,046
Gifts in kind	181,664	-	-	-	-	-	-	-	-	-	181,664
Total Income	1,926,004	130,700	-	1,230	2,437	10,000	21,760	180,000	1,000	82,500	2,355,651

MOH Holdings Pte Ltd ("MOH")

Bank of New York ("BNY")

See accompanying notes to financial statements.

CHILDREN'S AID SOCIETY

**STATEMENT OF FINANCIAL ACTIVITIES AND OTHER COMPREHENSIVE INCOME**  
Year ended 31 December 2015

	Unrestricted	Restricted	
	CUSA Settlement Fund	Nippona Fund	MOH Fund
	\$	\$	\$
		BNY Fund	Sumitomo Fund
		\$	\$
		NSL Fund	Loc Foundation Fund
		\$	\$
		CIS Fund	Ascendas- Office Reno Fund
		\$	\$
	Total		
	\$		\$
<b>OPERATING EXPENDITURE:</b>			
Auditors remuneration	22,500	-	-
Administrative expenses	28,591	-	-
Bank charges	334	-	-
Catering	66,396	-	-
Central Provident Fund	165,327	18,078	-
Children's expenditure	56,462	-	-
Depreciation of property, plant and equipment	39,659	2,268	4,082
Housekeeping supplies	131,639	-	-
Insurance	24,071	-	-
Loss on disposal of investments	17,896	-	-
Medical	142,228	-	-
Miscellaneous	7,949	-	-
Professional fees	31,123	-	-
Provision for unutilised leave	51,719	-	-
Repairs and maintenance	23,238	-	-
Salaries	56,635	335	-
Securities expenses	900,777	-	-
Telephone	7,956	-	-
Utilities	4,248	-	-
Staff training	58,373	-	-
Staff welfare	11,195	-	-
Government service tax expenses	11,009	-	-
Transportation	2,096	-	-
Total operating expenditure	3,807	-	-
	2,097,086	43,343	21,760

See accompanying notes to financial statements.



CHILDREN'S AID SOCIETY

STATEMENT OF FINANCIAL ACTIVITIES AND OTHER COMPREHENSIVE INCOME  
Year ended 31 December 2015

2014	Unrestricted	<	Restricted									
			CLSA Secheau Fund	Nippon Fund	MOH Fund	BNY Fund	Sumitomo Fund	NSL Fund	Lee Foundation Fund	CFS Fund	Ascendas Office Reno Fund	Total
	\$		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
OTHER INCOME												
Change in fair value of investments	8,584		-	-	-	-	-	-	-	-	-	8,584
Dividend income from investments	132,780		-	-	-	-	-	-	-	-	-	132,780
Interest income from deposits and investments	71,965		-	-	-	-	-	-	-	-	-	71,965
Members' subscriptions	350		-	-	-	-	-	-	-	-	-	350
Special employment credit and wage credit scheme from government	33,530		-	-	-	-	-	-	-	-	-	33,530
Total other income	247,209		-	-	-	-	-	-	-	-	-	247,209
Surplus (Deficit) for the year	318,654		91,041	(112,337)	(2,038)	(15,641)	5,918	-	136,657	1,000	82,500	505,754

See accompanying notes to financial statements.

CHILDREN'S AID SOCIETY

STATEMENT OF CHANGES IN FUNDS AND RESERVES  
Year ended 31 December 2015

	Unrestricted funds	Restricted funds	Total
	\$	\$	
Balance at 1 January 2014	8,036,954	479,647	8,516,601
<i>Total comprehensive income for the year:</i>			
Surplus for the year	318,654	187,100	505,754
Total	8,355,608	666,747	9,022,355
Utilisation of funds for capital expenditure (Note 11)	9,972	(9,972)	-
Transferred from restricted funds to unrestricted funds ( Note 11)	300,000	(300,000)	-
Balance at 31 December 2014	8,665,580	356,775	9,022,355
<i>Total comprehensive income for the year:</i>			
Surplus for the year	603,882	170,569	774,451
Total	9,269,462	527,344	9,796,806
Utilisation of funds for capital expenditure (Note 11)	82,500	(82,500)	-
Balance as at 31 December 2015	9,351,962	444,844	9,796,806

See accompanying notes to financial statements.



CHILDREN'S AID SOCIETY

STATEMENT OF CASH FLOWS  
Year ended 31 December 2015

	2015	2014
	\$	\$
<b>Operating activities</b>		
Surplus for the year	774,451	505,754
Adjustments for:		
Interest income	(81,532)	(71,965)
Dividend income	(136,169)	(132,780)
Depreciation of property, plant and equipment	144,188	131,639
Change in fair value of investments	224,882	(8,584)
Loss on disposal of investments	90,629	142,228
Operating surplus before movements in working capital	1,016,449	566,292
Receivables	(1,767)	60,278
Other payables	214,638	39,258
Cash generated from operations, representing net cash from operating activities	1,229,320	665,828
<b>Investing activities</b>		
Purchase of property, plant and equipment	(178,135)	(23,986)
Purchase of investments	(4,271,047)	(3,490,750)
Proceeds from sale of investments	3,884,589	3,313,856
Dividends received	136,169	132,780
Interest received	75,955	71,965
Net cash (used in) from investing activities	(352,469)	3,865
Net increase in cash and cash equivalents	876,851	669,693
Cash and cash equivalents at beginning of year	1,459,437	789,744
Cash and cash equivalents at the end of year (Note 6)	2,336,288	1,459,437

See accompanying notes to financial statements.

CHILDREN'S AID SOCIETY

NOTES TO THE FINANCIAL STATEMENTS  
31 DECEMBER 2015

1 GENERAL

The Society (Registration No. S62SS0031K) is registered in the Republic of Singapore with its principal place of operation and registered office at 503, Clementi Road Singapore 599488. The financial statements are expressed in Singapore dollars.

The Society is an independent charitable Society to promote the welfare of the children and to maintain a home to care for destitute and needy children.

The financial statements of the Society for the financial year ended 31 December 2015 were authorised for issue by the Executive Committee on 23 May 2016.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**BASIS OF ACCOUNTING** - The financial statements have been prepared in accordance with the historical cost basis except as disclosed in the accounting policies below, and are drawn up in accordance with the provisions of the Singapore Societies Act, Chapter 311, the Singapore Charities Act, Chapter 37 and Singapore Financial Reporting Standards ("FRS").

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Society takes into account the characteristics of the asset or liability which market participants would take into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for measurements that have some similarities to fair value but are not fair value, such as value in use in FRS 36 *Impairment of Assets*.

**ADOPTION OF NEW AND REVISED STANDARDS** - On January 1, 2015, the Society has adopted all the new and revised FRS and Interpretations of FRS ("INT FRS") that are effective from that date and are relevant to its operations. The adoption of these new/revised FRS and INT FRS does not result in changes to the Society's accounting policies and has no material effect on the amounts reported for the current or prior years.



## CHILDREN'S AID SOCIETY

### NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2015

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

At the date of authorisation of these financial statements, the following new/revised FRSs and amendments to FRS that are relevant to the Society were issued but not effective:

- FRS 109 Financial Instruments<sup>1</sup>
- Amendments to FRS 1 Presentation of Financial Statements: Disclosure Initiative<sup>2</sup>

<sup>1</sup> Applies to annual periods beginning on or after January 1, 2018, with early application permitted.

<sup>2</sup> Applies to annual periods beginning on or after January 1, 2016, with early application permitted.

The management anticipates that the adoption of the above FRSs and amendments to FRS in future periods will have no material impact on the financial statements of the Society in the period of their initial adoption except for the following:

#### **FRS 109 Financial Instruments**

FRS 109 was issued in December 2014 to replace FRS 39 Financial Instruments: Recognition and Measurement and introduced new requirements for (i) the classification and measurement of financial assets and financial liabilities (ii) general hedge accounting and (iii) impairment requirements for financial assets.

All recognised financial assets that are within the scope of FRS 39 are now required to be subsequently measured at amortised cost or fair value through profit or loss (FVTPL). With some exceptions, financial liabilities are generally subsequently measured at amortised cost.

Key requirements of FRS 109 that may be relevant to the Society:

In relation to the impairment of financial assets, FRS 109 requires an expected credit loss model, as opposed to an incurred credit loss model under FRS 39. The expected credit loss model requires an entity to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognised.

The Society is currently evaluating the potential impact of the application of FRS 109 on the financial statement of the Society in the period of initial application.

## CHILDREN'S AID SOCIETY

### NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2015

#### **Amendments to FRS 1 Presentation of Financial Statements: Disclosure Initiative**

The amendments have been made to the following:

- **Materiality and aggregation** - An entity shall not obscure useful information by aggregating or disaggregating information and materiality considerations apply to the primary statements, notes and any specific disclosure requirements in FRSs.
- **Statement of financial position and statement of financial activities and other comprehensive income** - The list of line items to be presented in these statements can be aggregated or disaggregated as relevant. Guidance on subtotals in these statements has also been included.
- **Notes** - Entities have flexibility when designing the structure of the notes and guidance is introduced on how to determine a systematic order of the notes. In addition, unhelpful guidance and examples with regard to the identification of significant accounting policies are removed.

The Society is currently evaluating the potential impact of the application of FRS 1 on the financial statement of the Society in the period of initial application.

**FINANCIAL INSTRUMENTS** - Financial assets and financial liabilities are recognised on the Society's statement of financial position when the Society becomes a party to the contractual provisions of the instrument.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premium or discounts) through the expected life of the financial instrument, or where appropriate, a shorter period. Income and expense are recognised on an effective interest basis for debt instruments other than those financial instruments "at fair value through profit or loss".

#### **Financial assets**

##### Cash and cash equivalents

Cash and cash equivalents in the statement of cash flows comprise cash on hand and bank are subject to an insignificant risk of changes in value.



## CHILDREN'S AID SOCIETY

### NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2015

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

##### Receivables

Receivables that have fixed or determinable payments that are not quoted in an active market are classified as "receivables". Receivables are measured at amortised cost using the effective interest method less impairment. Interest is recognised by applying the effective interest method, except for short-term receivables when the recognition of interest would be immaterial.

##### Financial assets at fair value through profit or loss (FVTPL)

Financial assets are classified as at FVTPL where the financial asset is either held for trading or it is designated as at FVTPL.

A financial asset is classified as held for trading if:

- It has been acquired principally for the purpose of selling in the near future; or
- On initial recognition, it is part of an identified portfolio of financial instruments that the Society manages together and has a recent actual pattern of short-term profit-taking; or
- It is a derivative that is not designated and effective as a hedging instrument.

A financial asset other than a financial asset held for trading may be designated as at FVTPL upon initial recognition if:

- Such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- The financial asset forms part of a Society of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Society's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- It forms part of a contract containing one or more embedded derivatives, and IFRS 39 *Financial Instruments: Recognition and Measurement* permits the entire combined contract (asset or liability) to be designated as at FVTPL.

##### Impairment of financial assets

Financial assets are assessed for indicators of impairment at the end of each reporting period. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial asset have been impacted.

## CHILDREN'S AID SOCIETY

### NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2015

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

For financial assets carried at amortised cost, the amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade and other receivables where the carrying amount is reduced through the use of an allowance account. When a trade and other receivable is uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss.

##### Derecognition of financial assets

The Society derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Society neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Society recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Society retains substantially all the risks and rewards of ownership of a transferred financial asset, the Society continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

##### Financial liabilities and equity instruments

##### Classification as debt or equity

Financial liabilities and equity instruments issued by the Society are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

##### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Society after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

##### Other financial liabilities

Other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, using the effective interest rate method, with interest expense recognised on an effective yield basis, except for short-term payables where the recognition of interest would be immaterial.



## CHILDREN'S AID SOCIETY

### NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2015

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

##### Derecognition of financial liabilities

The Society derecognises financial liabilities when, and only when, the Society's obligations are discharged, cancelled or expired.

**PROPERTY, PLANT AND EQUIPMENT** - Property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is charged so as to write off the cost of assets over their estimated useful lives, using the straight-line method, on the following bases:

Freehold land	-	Not depreciated
Freehold building	-	50 years
Plant, fixtures and equipment	-	10 years

Fully depreciated assets which are still in use are retained in the financial statements.

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

The gain or loss arising on disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amounts of the asset and is recognised in profit or loss.

**IMPAIRMENT OF NON-FINANCIAL ASSETS** - At the end of each reporting period, the Society reviews the carrying amounts of its non-financial assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in statement of financial activities.

## CHILDREN'S AID SOCIETY

### NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2015

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in statement of financial activities.

**PROVISIONS** - Provisions are recognised when the Society has a present obligation (legal or constructive) as a result of a past event, it is probable that the Society will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

**RECOGNITION OF INCOME** - Income is recognised to the extent that it is probable that the economic benefits will flow to the Society and the revenue can be reliably measured.

Grants received to fund operating expenses are recognised on accrual basis, based on the funding principles specified by National Council of Social Service ("NCSS") and Ministry of Social and Family Development ("MSF"). Accruals are made for any over/under funding payable to/receivable from NCSS and MSF.

A gift in kind is included in the statement of financial activities based on an estimate of the fair value at the date of the receipt of the gift of the non-monetary asset or the grant of a right to the monetary asset. The gift is recognised if the amount of the gift can be measured reliably and there is no uncertainty that it will be received.

Other revenue consist of voluntary contribution by parents to maintain the upkeep of the child is recognised upon receipts. Interest revenue is recognised on a time-proportion basis using the effective interest rate that takes into account the effective yield on the asset.

Dividend income is recorded in profit or loss when the right to receive the dividend has been established.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.



## CHILDREN'S AID SOCIETY

### NOTES TO THE FINANCIAL STATEMENTS 31 DECEMBER 2015

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

**GOVERNMENT GRANTS** - Government grants are not recognised until there is reasonable assurance that the Society will comply with the conditions attached to them and the grants will be received.

Government grants are recognised as income over the periods necessary to match them with the costs for which they are intended to compensate, on a systematic basis. Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Society with no future related costs are recognised in statement of financial activities in the period in which they become receivable.

**UNRESTRICTED FUNDS** - The Unrestricted Funds are funds which are available to be used for any of the charity's purposes.

**RETIREMENT BENEFIT COSTS** - Payments to defined contribution retirement benefit plans are charged as an expense when employees have rendered the services entitling them to the contributions. Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund, are dealt with as payments to defined contribution plans where the Society's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

**EMPLOYEE LEAVE ENTITLEMENT** - Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

**FOREIGN CURRENCY TRANSACTIONS AND TRANSLATION** - The financial statements are measured and presented in Singapore dollars, which is the currency of the primary economic environment in which the Society operates (its functional currency).

In preparing the financial statements, transactions in currencies other than the Society's functional currency are recorded at the rate of exchange prevailing on the date of the transaction. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at the end of the reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the period.

## CHILDREN'S AID SOCIETY

### NOTES TO THE FINANCIAL STATEMENTS 31 December 2015

#### 3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Society's accounting policies, which are described in Note 2, management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

##### *Critical judgments in applying the Society's accounting policies*

Management is of the opinion that any instances of application of judgements on the Society's accounting policies are not expected to have a significant effect of the amounts recognised in the financial statements.

##### *Key sources of estimation uncertainty*

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the financial statements within the next financial year, are discussed below:

##### Impairment of financial assets at fair value through profit or loss

At the end of the reporting period, management assesses whether there is any objective evidence that financial assets at fair value through profit or loss are impaired, which includes information about significant changes with an adverse effect that have taken place in the technological, market, economic or legal environment in which the investee operates, indicating that the cost of the investments may not be recovered. Based on the assessment performed for financial assets at fair value through profit or loss, management is of the opinion that no impairment is required in the current year. The carrying value of financial assets at fair value through profit or loss is disclosed in Note 8.



CHILDREN'S AID SOCIETY

NOTES TO THE FINANCIAL STATEMENTS  
31 December 2015

4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISKS MANAGEMENT

(a) *Categories of financial instruments*

The following table sets out the financial instruments as at the end of the reporting period:

	2015	2014
	\$	\$
<b>Financial assets</b>		
Financial assets at fair value through profit or loss	6,081,207	6,010,260
At amortised cost:		
Receivables	7,911	1,718
Cash and cash equivalents	2,336,288	1,459,437
	<u>8,425,406</u>	<u>7,471,415</u>
<b>Financial liabilities</b>		
Payables, at amortised cost	<u>100,711</u>	<u>106,346</u>

(b) *Financial risk management policies and objectives*

Management monitors and manages the financial risks relating to the operations of the Society to minimise adverse potential effects on financial performance. These risks include market risk (including foreign exchange risk and interest rate risk), equity price risk, credit risk, liquidity risk and fair value risk. Management manages and monitors these exposures to ensure appropriate measures are implemented in a timely and effective manner.

There has been no change to the Society's exposure to these financial risks or the manner in which it manages and measures these risk. Market risk exposures are measured using sensitivity analysis indicated below:

(i) Foreign exchange risk management

The Society transacts only in Singapore dollars and is therefore not exposed to foreign currency risk.

CHILDREN'S AID SOCIETY

NOTES TO THE FINANCIAL STATEMENTS  
31 December 2015

4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISKS MANAGEMENT  
(cont'd)

(b) *Financial risk management policies and objectives (cont'd)*

(ii) Interest rate risk management

The Society has no interest-bearing financial liabilities.

The Society relies on professional fund managers to monitor and mitigate the adverse effects of interest rate changes on its investment portfolios.

No sensitivity analysis is prepared as the Society does not expect any material effect on the Society's surplus for the year arising from the effects of reasonably possible changes to interest rates on interest bearing financial instruments at the end of the reporting period.

(iii) Investment price risk management

Investment price risk arises mainly from uncertainty about the future prices of financial instruments invested by the Society. It represents the potential financial loss the Society might suffer through holding investments in the face of price movements. It is the Society's policy to achieve an appropriate diversification in its investment portfolio in order to mitigate such risk.

(iv) Credit risk management

Credit risk is the potential financial loss resulting from the failure of a customer or a counterparty to settle its financial and contractual obligations to the Society, as and when they fall due. The maximum exposure to credit risk in the event that the counter parties fail to perform their obligations as at the end of financial year in relation to each class of recognised financial assets is the carrying amounts of those assets as stated in the statement of financial position.

The Society has assessed that there is no credit risk as most of the receivables are either due from Ministry or Government related organisations which are backed by the Government of Singapore.

The Society places its cash and cash equivalents with creditworthy financial institutions and large reputable corporations. The credit risk on bank deposits and investment funds is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies and reputable corporations with a good credit history.



CHILDREN'S AID SOCIETY

NOTES TO THE FINANCIAL STATEMENTS  
31 December 2015

4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISKS MANAGEMENT  
(cont'd)

(b) *Financial risk management policies and objectives (cont'd)*

(v) Liquidity risk management

Liquidity risk refers to the risk that the Society is unable to pay its creditors due to insufficient funds. The Society is primarily funded via grants and donations and it attempts to ensure sufficient liquidity at all times through efficient cash management. All financial assets and financial liabilities are repayable on demand or due within 1 year from the end of the reporting period.

(vi) Fair value of financial assets and financial liabilities

The Society determines fair values of various financial assets and financial liabilities in the following manner:

*Fair value of the Society's financial assets and financial liabilities that are measured at fair value on a recurring basis*

Some of the Society's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined.

Financial Assets	Fair value as at 31 December		Fair value hierarchy	Valuation techniques and key inputs	Sensitivity Analysis (Note 1)	
	2015	2014				
	Assets	Assets				
Financial assets at fair value through profit or loss: (see note 8)					2015	2014
1) Quoted equity shares	2,767,771	3,015,688	Level 1	Quoted bid prices in an active market.	276,777	301,565
2) Quoted debt securities	2,537,933	2,289,952	Level 1	Quoted bid prices in an active market.	253,793	228,995

Note 1: If the quoted prices are 10% higher/lower while all the other variables were held constant, the Society's surplus would increase/decrease as detailed in the above table.

CHILDREN'S AID SOCIETY

NOTES TO THE FINANCIAL STATEMENTS  
31 December 2015

4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISKS MANAGEMENT  
(cont'd)

(b) *Financial risk management policies and objectives (cont'd)*

There were no significant transfers between Levels of the fair value hierarchy in 2014 and 2015.

Except as detailed in the above table, the Society had no other financial assets or liabilities carried at fair value.

(c) *Capital risk management policies and objectives*

The Society manages its capital to ensure it will be able to continue as a going concern. The capital structure of the Society consists only of funds and reserves. Management reviews the capital structure on a regular basis. The Society's overall strategy remains unchanged from 2014.

5 COMPENSATION OF KEY MANAGEMENT PERSONNEL

The remuneration of key management personnel during the year is as follows:

	2015 \$	2014 \$
Short-term benefits	96,100	105,944
Post employment benefits	10,200	12,671
	<u>106,300</u>	<u>118,615</u>
Number of key management in remuneration bands:		
\$100,000 - \$150,000	<u>1</u>	<u>1</u>

Key management personnel comprise the executive director. The committee members did not receive any compensation during the year.

There were no transactions with a corporation in which the above key management personnel have an interest.



CHILDREN'S AID SOCIETY

NOTES TO THE FINANCIAL STATEMENTS  
31 December 2015

6 CASH AND CASH EQUIVALENTS

	2015	2014
	\$	\$
Fixed deposits	1,100,000	200,000
Cash and bank balances	1,236,288	1,259,437
	<u>2,336,288</u>	<u>1,459,437</u>

Fixed deposits bear interest at 1.33% to 1.7% (2014 : 1.1%) per annum and for a tenure between 3 to 6 months (2014 : 12 months). The fixed deposits could be drawn without having to incur significant cost.

7 RECEIVABLES

	2015	2014
	\$	\$
Prepayment	7,161	6,010
Deposit	1,718	1,718
Interest receivables	1,193	-
Recoverable from MSF	5,000	-
	<u>15,072</u>	<u>7,728</u>

8 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	2015	2014
	\$	\$
Quoted equity shares, at fair value	2,767,771	3,015,688
Quoted debt securities, at fair value	2,537,933	2,289,952
Cash and cash equivalents	748,053	684,120
Dividend and interest receivables	32,314	26,736
Accrued management fees	(4,864)	(6,236)
	<u>6,081,207</u>	<u>6,010,260</u>

Quoted equity shares offer the opportunity for return through dividend income and fair value gains. The fair values of these equities are based on closing quoted market prices on the last market day of the financial year.

The investments in quoted debt securities have effective interest rates ranging from 3.1% to 4.6% (2014 : 0.25% to 4.6%) per annum and have maturity dates ranging from 2021 to 2049 (2014 : 2015 to 2026). The fair value of the quoted debt securities are estimated by reference to the current market value provided by the custodian bank.

CHILDREN'S AID SOCIETY

NOTES TO THE FINANCIAL STATEMENTS  
31 December 2015

9 PROPERTY, PLANT AND EQUIPMENT

	Freehold land	Freehold building	Plant, fixtures and equipment	Total
	\$	\$	\$	\$
Cost:				
At 1 January 2014	524,373	750,681	1,106,917	2,381,971
Additions	-	12,525	11,461	23,986
At 31 December 2014	524,373	763,206	1,118,378	2,405,957
Additions	-	-	178,135	178,135
At 31 December 2015	524,373	763,206	1,296,513	2,584,092
Accumulated depreciation:				
At 1 January 2014	-	74,471	548,571	623,042
Depreciation	-	31,062	100,577	131,639
At 31 December 2014	-	105,533	649,148	754,681
Depreciation	-	30,835	113,353	144,188
At 31 December 2015	-	136,368	762,501	898,869
Carrying amount:				
At 31 December 2015	524,373	626,838	534,012	1,685,223
At 31 December 2014	524,373	657,673	469,230	1,651,276

10 OTHER PAYABLES

	2015	2014
	\$	\$
Accrued expenses	76,903	84,118
Grants received in advance	220,273	-
Other payables	23,808	22,228
	<u>320,984</u>	<u>106,346</u>

Grant received in advance from NCSS under the Care and Share Matching Grant are recognised as income over the periods necessary to match them with the costs for which they are intended to compensate, on a systematic basis.



# CHILDREN'S AID SOCIETY

## NOTES TO THE FINANCIAL STATEMENTS 31 December 2015

### 11 RESTRICTED FUNDS

These funds comprise the cumulative operating surplus arising from the restricted profit or loss account for specific purposes transferred from the profit or loss account.

	(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)	(xi)	(xii)
	CLSA Setclear Fund	Happy Kitchen Fund	Credit Suisse Fund	Nippon Fund	MOH Fund	BNY Fund	Sumitomo Fund	Lee Foundation Fund	CFS Fund	Ascendae- Office Reno Fund	Community Based Centre Fund	Total
At 1 January 2014	\$ 39,659	-	-	122,309	2,038	15,641	-	-	-	-	500,000	479,647
Net Surplus (Deficit) for the Year	91,041	-	-	(112,837)	(2,038)	(15,641)	5,918	136,657	1,000	82,500	-	187,100
Utilisation of Funds for Capital Expenditure	-	-	-	(9,972)	-	-	-	-	-	-	-	(9,972)
Transferred to unrestricted funds	-	-	-	-	-	-	-	-	-	-	(500,000)	(300,000)
Balance at 31 December 2014	130,700	-	-	-	-	-	5,918	136,657	1,000	82,500	-	356,775
Net Surplus (Deficit) for the Year	(58,944)	4,708	151,751	20	-	-	(2,956)	30,990	-	-	65,000	170,569
Utilisation of Funds for Capital Expenditure	-	-	-	-	-	-	-	-	-	(82,500)	-	(82,500)
Balance at 31 December 2015	71,756	4,708	151,751	20	-	-	2,962	167,647	1,000	-	65,000	444,844

#### Reserve policy:

1. restricted fund

Ratio of reserve to annual operating expenditure

	2015	2014
	\$	\$
	9,351,982	8,665,580

	4.22	4.13
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The reserves of the Society provide financial stability and the means for the development of the Society's activities. The Society intends to maintain the reserves at a level sufficient for its operating needs. The Management committee reviews the level of reserves regularly for the Society's continuing obligations.

# CHILDREN'S AID SOCIETY

## NOTES TO THE FINANCIAL STATEMENTS 31 December 2015

### 11 RESTRICTED FUNDS (cont'd)

- CLSA Setclear Fund is set aside to fund academic support of the residents.
- Happy Kitchen Fund is set aside for kitchen renovation.
- Credit Suisse Fund is set aside for children daily meals.
- Nippon Fund is set aside for refurbishment of dormitories, replacement of old furniture used by children, repainting of tuition room and other charitable programs.
- MOH Fund is set aside for teenagers and children life skill programmes.
- BNY Fund is set aside to support daily meals for residents of children's home, and other children expenses.
- Sumitomo Fund is set aside for development and therapeutic services for the children and teenagers.
- Lee Foundation Fund is set aside for children tuition program.
- CFS Fund is set aside for children books and study materials.
- Ascendae-Office Renovation Fund is set aside for office renovation.
- Community Based Centre Fund originate from the unrestricted fund and is set aside for the Home's expansion of new services. In view that the plan did not materialise, it was decided to be transferred back to unrestricted fund.
- Tone Board Fund is set aside for playground renovation.

## CHILDREN'S AID SOCIETY

### NOTES TO THE FINANCIAL STATEMENTS

31 December 2015

#### 12 INCOME TAXATION

The Society was exempted from tax under the Income Tax Act, following registration with the Commissioner of Charities as a charity under the Charities Act (Cap. 37).

#### 13 TAX EXEMPT RECEIPT

The Society enjoys a concessionary tax treatment whereby qualifying donors are granted 2.5 times double tax deduction for the donations made to the Society. The status for general donations was renewed for 2 years with effect from 1 October 2014.

	2015	2014
	\$	\$
Donations for which tax exempt receipts were issued	<u>530,483</u>	<u>654,026</u>





## **CHILDREN'S AID SOCIETY**

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